



Denver Health and Hospital Authority Board Meeting
 MEETING MINUTES

601 Broadway, Rm 927
 Thursday, March 28, 2024
 1:32 p.m. – 5:53 p.m.



Board of Directors	Staff	Staff	Staff	Guests
Present: In Person Unless Otherwise Stated	Donna Lynne, DrPH.	Heather Young, M.D.		Natalie Nicholson
Patti Klinge	Bob Belknap, M.D.	Katherine Marinelli		Tanya Nathan
Tom Kim	Kathy Boyle, R.N., PhD.			Craig Hughes
Doug Friednash	Amy Friedman			Trey Rodgers
Pia Dean	Simon Hambidge, M.D.			Haddas Lev
Frank deGruy, M.D.	Romana Hasnain-Wynia, PhD.			Mark Chandler, M.D.
Eli Provencio-Vasquez, Ph.D, RN	Ansar Hassan			Judy Shlay, M.D.
Jim Chavez	Amy King			Justin Helsper
Kathy Nesbitt	Greg McCarthy			Jami Johnson
	Jacque Montgomery			Tammy Rivera
	Connie Price, M.D.			Lisa Horn
Absent	Crystal Potter Rivera			Hannan Braun, M.D.
Lily Cervantes, M.D.	Chuck Scully			
Hollie Velasquez-Horvath	Enid Wade, J.D			
Danielle Shoots	Lorena Zimmer			

Agenda Topic	Responsible Person (s)	Status/Comments
<p>I. Call to Order and Preliminary Matters</p> <p>A. Approval of February 22, 2024, Meeting Minutes</p> <p>B. Conflict of Interest Disclosure Statement</p> <p>C. Key Personnel Updates</p> <p>D. Public Comment</p> <p>E. Video Highlights</p>	<p>Patti Klinge</p>	<p>Ms. Patti Klinge, Chairperson, called the meeting to order at 1:32 p.m. Ms. Pia Dean made a motion to approve the minutes, the motion was seconded and approved unanimously.</p> <p>Ms. Klinge requested disclosure of any conflicts of interest. No conflicts were disclosed.</p> <p>No Key Personnel Updates were provided. Ms. Klinge recognized the return of Dr. Kathy Boyle following a leave. She also shared a letter from Dr. John Reilly regarding Dr. Frank deGruy, honoring his career as a Professor in the Department of Family Medicine.</p> <p>Mr. Sanchit Pandey provided public comment.</p> <p>Three videos were shown: 1) A patient who has chronic pain and found help in the School-Based Health Centers, and is now an employee of Denver Health in the School-Based Health Centers; 2) A Forbes Breaking News clip on the Senate Finance Committee that shows Senator Michael Bennet speaking in support of Denver Health and referring to Denver Health as a national treasure; and 3) A Denver Channel 7 News story about drug overdose deaths in Denver and Denver Health's Mobile Methadone clinic.</p>
<p>III. Medical Staff/Quality</p> <p>A. Medical Staff Appointments</p>	<p>Heather Young, M.D.</p>	<p>Dr. Heather Young reported 13 new applicants for appointments, 61 reappointments, 16 physicians leaving the medical staff, and 3 physicians requesting Radiological privileges. A motion to approve the requested appointments to the Medical Staff and privileges was made and seconded, and the motion was unanimously approved.</p>
<p>B. Medical Staff Executive Committee (MSEC) Update</p>	<p>Heather Young, M.D.</p>	<p>Dr. Young shared that Saturday, March 30th is "Doctor's Day". April 6th is the DH Foundation Gala, at which the Medical Staff has</p>

<p>purchased a table and will be joining to celebrate Denver Health. April 18th is the annual teaching competition.</p>		
<p>No items for Consent Calendar.</p>		
<p>Dr. Donna Lynne, herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne thanked Ms. Natalie Nicholson, Assistant Chief Nursing Officer, for her time as Acting Chief while Dr. Kathy Boyle was on leave. Dr. Lynne also recognized Dr. Simon Hambidge, who was presented the 2024 Stanley Rashir Excellence in Community Health award from the Colorado Community Health Network. Dr. Lynne read a letter from a parent of a patient, who wanted to thank the dental services team at Denver Health. She provided a brief legislative update. She explained that Denver Health was not affected by the cyber-attack on Change Health. Ms. Haddas Lev, Associate Chief Operating Officer for Ambulatory Services, who was reporting in the absence of Chief Operating Officer, Ms. Kris Gaw, stated that Pavilion A is undergoing construction including: construction on the new Hybrid Operating Room, electrical work for newly installed washers, sewer line repairs, and the installation of the new Da Vinci Robot. Ms. Lev also reported that there are improvements in Specialty Care Access and wait times for appointments. She briefly reported that the new Mobile Opioid Medications for Addiction Treatment (MOMAT) unit started visiting clinics in February 2024, starting with the Westside Clinic. Dr. Connie Savor Price briefly reported on uncompensated care to Out-of-Service Area patients. Dr. Price also reported that Denver Health is in the process of credentialing 9 DHHA Hospitalists at Banner Health. She also shared that Dr. Curtin, Department Chair for OB/GYN, will be retiring in January 2025. Ms. Natalie Nicholson reported that the ACUTE unit was audited by the Behavioral Health Administration for licensure and performed exceedingly well. 19 nurses were nominated for the Nightingale Awards, which are presented by the Denver Regional Nightingale Association and supported by the Colorado Nurses Foundation. Dr. Kathy Boyle also</p>	<p>Donna Lynne, DrPH & Senior Leadership Team</p>	
<p>IV. Consent Items</p>		
<p>V. New Business A. Executive Leadership Update</p>		

		<p>recognized Ms. Nicholson for her hard work supporting the team while Dr. Boyle was on leave. Ms. Amy Friedman reported in the absence of Dr. Read Pierce. Ms. Friedman shared that Quality, Safety, and Experience Goals have been updated for 2024 to be aligned to the Strategic Plan. Dr. Romana Hasnain-Wynia briefly reported that the Office of Education helped launch the American Indian Medical Education Strategies (AIMES) Alliance, which addresses physician shortages in Tribal Communities. Dr. Bob Belknap reported that the TB Clinic at Denver Health diagnosed 70 people with active TB in 2023, which is the highest total in over a decade and nearly double those diagnosed in 2022. Ms. Crystal Potter Rivera reported that the Foundation's Annual Report to the Board will be presented at the April board meeting. Ms. Rivera reminded the board of the April 6th Gala. Mr. Greg McCarthy briefly reported that the Medical Plan saw a loss of \$4.4M for Operating Income, Year-to-Date.</p> <p>Dr. Mark Chandler provided a presentation on the State of the Anesthesia Department. His report included that: the department is comprised of 13 Adult Anesthesiologists, 7 Pediatric Anesthesiologists, 28 CRNA's, 6 Anesthesia Techs, 2 PAC Nurse Practitioners, and 2 Administrative Staff. The Anesthesia team delivers services to 29 separate sites and to an additional 15 Labor and Delivery Suites.</p> <p>Dr. Judy Shlay, along with Dr. Hannan Braun, presented on the Center for Addiction Medicine's "Words Matter" Campaign. The goal of this campaign is to reduce the impact of stigmatizing language in the healthcare setting on patients with Substance Use Disorders. Structural Stigma, Public Stigma, and Self-Stigma are three areas of language that are the focus of change.</p>
<p>B. State of the Department</p>	<p>Mark Chandler, M.D.</p>	
<p>C. CAM "Words Matter"</p>	<p>Judy Shlay, M.D.</p>	
<p>D. 10- Minute Break</p>		

<p>E. Learning Health Systems</p>	<p>Romana Hasnain-Wynia, Ph.D.</p>	<p>Dr. Romana Hasnain-Wynia, Ph.D, presented on Denver Health as a Learning Health Systems and the Office of Academic Affairs, which includes Office of Research, Office of Education, Office of Health Equity, Public Health Institute at Denver Health, and Disaster Health and Preparedness. As a “Learning Health System,” Denver Health uses research to influence and improve the care we give to our patients. The Denver Health Journeys Newsletter also features stories on research our providers are conducting.</p>
<p>F. 2023 Audit Results</p>	<p>Forvis & Finance Team</p>	<p>The Forvis Auditing team provided a brief, high-level review of the 2023 Results. The finance team reviewed over 120 lease agreements in preparation for the audit. Denver Health ended FY 2023 with 83 days cash on hand.</p>
<p>VI. Community and Board Member Reports</p>		
<p>A. Finance, Audit, and Compliance Committee</p>	<p>Tom Kim</p>	<p>Mr. Ansar Hassan briefly discussed the financial trends in February. We currently have 79 days cash on hand.</p>
<p>B. Quality, Safety, and Service Improvement Committee (QSSIC)</p>	<p>Frank deGruy, M.D.</p>	<p>Dr. deGruy shared that the committee saw presentations from Kelly Gettman on Adverse Events Reporting, from Dr. Walker Keach on Utilization Management Report, and from Sharif Abdelhamid on the Role of Language Service in Quality, Safety, and Service.</p>
<p>C. Community Health Services</p>	<p>Pia Dean</p>	<p>Ms. Dean reported that Dr. Hambidge and Ms. Kris Gaw presented on Specialty Care Access. Denver Health serves 29% of all clinical patients in the metro area. Dr. Becky Hanratty also presented.</p>
<p>D. Human Resources Committee</p>	<p>Kathy Nesbitt</p>	<p>Ms. Kathy Nesbitt reported that the committee is reviewing policies and practices and looking at HR performance metrics. She briefly discussed the affinity groups in our communities.</p>
<p>E. Research and Education Committee</p>	<p>Dean Eli Provencio-Vasquez, RN, Ph.D.</p>	<p>Dean Provencio-Vasquez reported that the committee saw a presentation from Dr. Hasnain-Wynia, on Learning Health Systems at Denver Health.</p>

<p>F. Chair's Report</p>	<p>Patti Klinge</p>	<p>Ms. Klinge reminded the board of the Gala on April 6th and encouraged all to attend.</p>
<p>VII. Executive Session</p> <ul style="list-style-type: none"> A. HoD Update B. CEO Matters C. Conflicts of Interest D. Litigation Update (As Needed) E. HR/Personnel Matters F. Discussion of Board Expectations/Obligations G. Board Only Deliberation 		<p>Mr. Kim made a motion at 4:43p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. Section 24-72-204 (3)(a), (4), and (13). The motion was seconded, and the motion passed unanimously.</p>
<p>VIII. Adjournment</p>	<p>Patti Klinge</p>	<p>The board came out of executive session at 5:53 p.m. The meeting adjourned at approximately 5:53 p.m.</p>
		<p>Katherine Marinelli transcribed the meeting. Enid A. Wade and Patti Klinge reviewed the minutes.</p> <p> Enid A. Wade Secretary</p> <p>I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.</p> <p> Enid A. Wade Secretary</p>