

## Denver Health and Hospital Authority Board Meeting MEETING MINUTES

Sam Sandos Westside Clinic Thursday, February 22, 2024 1:35 p.m. – 5:03 p.m.

Board of Directors	Staff	Staff	Guests
Present: In Person Unless	Donna Lynne, DrPH.	Enid Wade, J.D.	Natalie Nicholson
Otherwise Stated			
Patti Klinge	Steve Federico, M.D.	Lorena Zimmer	Allison Sabel, M.D.
Tom Kim	Amy Friedman	Heather Young, M.D.	Katie Ryan
Danielle Shoots	Kris Gaw	Katherine Marinelli	Ro Pereira, M.D.
Pia Dean	Simon Hambidge, M.D.		
Frank deGruy, M.D.	Romana Hasnain-Wynia, Ph. D		
Eli Provencio-Vasquez, Ph.	Ansar Hassan		
D, RN			
Jim Chavez	Amy King		
Lily Cervantes, M.D.	Greg McCarthy		
Kathy Nesbitt	Jacque Montgomery		
	Abraham Nussbaum, M.D.	-	
	Read Pierce, M.D.		
Absent	Connie Savor Price, M.D.		
Hollie Velasquez-Horvath	Crystal Potter Rivera		
Doug Friednash	Chuck Scully		

Agenda Topic	Responsible Person (s)	Status/Comments
I. Call to Order and Preliminary Matters		
A. Approval of January 25, 2024, Meeting Minutes	Patti Klinge	Ms. Patti Klinge, Chairperson, called the meeting to order at 1:35 p.m. Mr. Tom Kim made a motion to approve the minutes, the motion was seconded and approved unanimously.
B. Conflict of Interest Disclosure Statement		Ms. Klinge requested disclosure of any conflicts of interest. No conflicts were disclosed.
C. Key Personnel Updates		Dr. Read Pierce introduced Dr. Allison Sabel. Dr. Sabel has been at Denver Health for 18 years and is the Interim Chief Medical Information Officer.
D. Public Comment		No Public Comment was provided.
E. Video Highlights		A video about the new educational campaign "HeartofDenver" was shown. Dr. Lynne briefly described what other marketing avenues we are using.
III. Medical Staff/Quality		
A. Medical Staff Appointments	Heather Young, M.D.	Dr. Heather Young reported 13 new applicants for appointments, 55 reappointments, 14 physicians leaving the medical staff, and 5 physicians are requesting robotic surgery privileges. A motion to approve the requested appointments to the Medical Staff and privileges was made and seconded, and the motion was unanimously approved. A motion to approve the requested robotic surgery privileges was made and seconded, contingent on the required course completion. The motion was seconded and was unanimously approved.
B. Medical Staff Executive Committee (MSEC) Update		Dr. Young shared that the American Medical Association (AMA) wellness survey results will be fully presented to the Board in March or April. The Seconded Annual Teaching Competition will be happening on April 18 <sup>th</sup> in the Medical Staff Commons.
IV. Consent Items		

A. Approval of Resolution to Appoint Dr. Sara Carpenter to the Quality, Safety, and Service Improvement Committee	Patti Klinge	Ms. Pia Dean made a motion to approve the Consent Calendar. The motion was seconded and unanimously approved.
V. New Business		
A. Executive Leadership Update	Donna Lynne, DrPH & Senior Leadership Team	Dr. Donna Lynne, herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne reported that Denver Health is the primary location of care for the migrants coming to Denver. She shared a letter from a patient who has planned cataract surgery soon and is having trouble connecting to services and resources through Denver Health to follow post-operation directions. She provided a brief update on legislation. We received a grant for the Therapeutic Response and Urgent Stabilization Team (TRUST) for DPS Students. Dr. Lynne briefly described the Strategic Plan and the rollout to the staff. Ms. Kris Gaw reported that Food and Nutrition Services, partnering with Sodexo and local restaurants, has opened the All-Day Café, a new micro market for our employees to provide more options for staff during all shifts. She also reported that the Specialty clinics completed 10,658 visits in January. Ms. Natalie Nicholson, Asst. Chief Nursing Officer, who was reporting in the absence of Chief Nurse, Dr. Kathy Boyle, shared that delivery rates continue to be at an all time high and we are seeing an increase in pediatric patients. Acute Care Nursing has had a 52% decrease in traveling staff and is on course to eliminate all travel contracted labor in 2024. Dr. Connie Savor Price briefly reported on uncompensated care to Out-of-Service Area patients. Dr. Price also reported that Dr. Liem Snyder will be joining Denver Health in October 2024. Dr. Snyder will be assisting in providing LGBTQ+ Health Services. Dr. Read Pierce reported that the Joint Commission completed the Laboratory survey on January 26, 2024, and there were five findings to address. The CDPHE re-survey on soft restrain use is now completed and all concerns were resolved. Ms. Amy Friedman reported that the RESTORE Support Center had 7,527

		visits in January 2024 and the daily average numbers continue to
		be over 300 visits in February. Dr. Romana Hasnain-Wynia briefly reported that Denver is experiencing an outbreak of
		Meningococcal disease and that the Immunization Clinic at
		Denver Health is responding quickly to provide additional doses
		of vaccine for adults and will be beginning community vaccine clinics. The Office of Education has successfully petitioned the
		Colorado Medical Board to award its first-ever reentry license for
		CO-WIP trainees, who have begun clinical rotations. Ms. Crystal
		Potter Rivera reported that the Foundation's Annual Celebration
		will be on February 28 <sup>th</sup> , 2024 and will review and celebrate key
		successes of 2023 and present the vision for 2024. The new
		Foundation-DHHA Memorandum of Understanding (MOU) has been executed and work is underway to update DH policy to align
		with the new economic model. Mr. Greg McCarthy reported that
		the Medical Plan saw a loss of \$2.1M for Operating Income.
		Medicaid Choice membership is at 79,8000 for the year so far and
		this is due to the ending of the Public Health Emergency in April 2024.
		2024.
B. 2024 Approval of Nurse Master	Natalie Nicholson	Ms. Nicholson provided a brief update on the Master Nurse
Staffing Plan		Staffing Plan. This plan undergoes periodic review and is used to
•		ensure optimal staffing levels and adherence to industry
		benchmarks. This update includes Utilization of Vizient Data, Nursing Care Hours per Patient Day, Enhancements in Support
		Staffing, Alignment with Professional Standards, and Compliance
		with HB 22-1401 Hospital Nurse Staffing Law. [Summary and Plan
		are attached to these minutes as exhibits.]
C. Clinic Tour		Dr. Simon Hambidge took the group on a tour of the Westside
d 9		Clinic.
D. Office of Health Equity Update	Ro Pereira, M.D.	Dr. Ro Pereira provided an update on the Office of Health Equity.
		The Office of Health Equity leads, supports, and coordinates

E. State Legislative Session Update	Katie Ryan	Denver Health's strategies and programs to advance health equity for our patients, staff, and community members. Equitable services include Language Support, Addressing Social Needs, Clinical Outcomes, and Priority Populations.  Ms. Katie Ryan briefly went over the items of interest and what the Governmental Affairs team is working on at the Capitol. Those Bills include: HB24-1086 (Denver Health's Bill), ARPA Funding, SB24-116 (Changes to Hospital Discounted Care Program), HB24-1066 (Health Care Workplace Violence), SB24-068(Medical Aid-In-Dying), SB24-130 (Medical Malpractice Caps), and Joint Budget Committee's \$5M Line Item.
VI. Community and Board Member Reports		
A. Finance, Audit, and Compliance Committee	Tom Kim	Mr. Ansar Hassan briefly discussed the financial trends in January. The Operating Income was unfavorable to budge. Saw an increase in volumes in Admissions, Surgeries, Outpatient Visits, and ED Visits. DHHA received a \$3.5M dividend from DHMP.
B. Quality, Safety, and Service Improvement Committee (QSSIC)	Frank deGruy, M.D.	Dr. deGruy shared that the committee saw presentations from Ms. Stephanie Phibbs and Dr. Rayomand Estacio.
C. Human Resources Committee	Kathy Nesbitt	No report was given.
D. Chair's Report	Patti Klinge	Ms. Klinge reminded the board of the Gala on April 6 <sup>th</sup> and encouraged all to attend.
VII. Executive Session A. CEO Matters B. Litigation Update (As Needed) C. HR/Personnel Matters D. Board Only Deliberation		Mr. Kim made a motion at 4.10p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the

		deliberative process privilege pursuant to common law and C.R.S. Section 24-72-204 (3)(a), (4), and (13). The motion was seconded, and the motion passed unanimously.
		The board came out of executive session at 5:03 p.m.
VIII. Adjournment	Patti Klinge	The meeting adjourned at approximately 5:03 p.m.  Katherine Marinelli transcribed the meeting. Enid A. Wade and Patti Klinge reviewed the minutes.
		Enid A. Wade Secretary
	(	I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.
		Enid A. Wade Secretary