



Denver Health and Hospital Authority Board Meeting
MEETING MINUTES

601 Broadway, 9th Floor, Conf Room 927
Thursday, December 21, 2023
1:35 p.m. – 5:15 p.m.

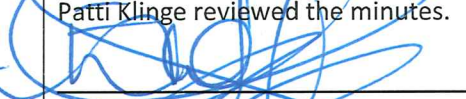
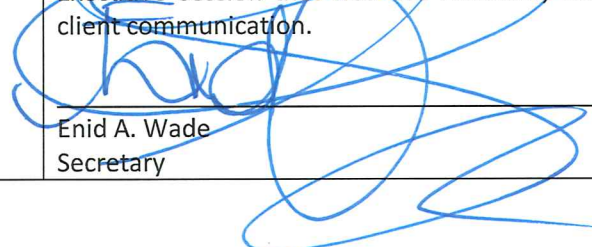
Board of Directors	Staff	Staff	Guests
Present: In Person Unless Otherwise Stated	Donna Lynne, DrPH.	Lorena Zimmer	Natalie Nicholson
Patricia "Pia" Dean	Bob Belknap, M.D.	Abraham Nussbaum, M.D.	Vernita Lewis
Patti Klinge	Steven Federico, M.D.	Katherine Marinelli	Gary Bryskiewicz
Tom Kim	Amy Friedman		John Curtin, M.D.
Frank deGruy, M.D.	Kris Gaw		Pam Nicholson
Hollie Velasquez-Horvath	Simon Hambidge, M.D.		Sean VanBerschot
Eli Provencio-Vasquez, Ph.D, RN <i>Via WebEx</i>	Romana Hasnain-Wynia, Ph.D		Michael Moore
Jim Chavez	Amy King		John White
Lily Cervantes, M.D.	Greg McCarthy		Matthew Hoag
	Jacque Montgomery		Cody Belzley
	Read Pierce, M.D.		Lynea Hansen
Absent:	Connie Savor Price, M.D.		
Kathy Nesbitt	Chuck Scully		
Danielle Shoots	Heather Young, M.D.		
Doug Friednash	Enid Wade, J.D.		

Agenda Topic	Responsible Person (s)	Status/Comments
<p>I. Call to Order and Preliminary Matters</p> <p>A. Approval of November 16, 2023, Meeting Minutes</p> <p>B. Conflict of Interest Disclosure Statement</p> <p>C. Key Personnel Updates</p> <p>D. Public Comment</p> <p>E. Vernita Lewis re: Thanksgiving Feast to Paramedic Division</p>	<p>Pia Dean</p>	<p>Ms. Pia Dean, Chairperson, called the meeting to order at 1:35 p.m. Mr. Jim Chavez made a motion to approve the minutes, the motion was seconded and approved unanimously.</p> <p>A patient video, which was featured on 9 news, was played at the beginning of the meeting.</p> <p>Ms. Dean requested disclosure of any conflicts of interest. No conflicts were disclosed.</p> <p>Ms. Kris Gaw introduced Mr. John White, the new ACOO for Facilities, Planning, and Construction, and Mr. Michael Moore, the new ACOO for Operations Management. Dr. Simon Hambidge introduced Matthew Hoag, the new Director of Integrated Behavioral Health.</p> <p>No Public Comment was provided.</p> <p>Chief Gary Bryskiewicz introduced Paramedic Vernita Lewis. Ms. Lewis and her mother provided a Thanksgiving Feast to the Paramedic Division and have been providing this special meal for 24 years. Ms. Lewis provided a few remarks.</p>
<p>III. Medical Staff/Quality</p> <p>A. Medical Staff Appointments</p> <p>B. Medical Staff Executive Committee (MSEC) Update</p>	<p>Heather Young, M.D.</p>	<p>Dr. Heather Young reported 16 new applicants for appointments, 47 reappointments, and 10 physicians leaving the medical staff. A motion to approve the requested appointments to the Medical Staff and privileges was made and seconded, and the motion was unanimously approved.</p> <p>Dr. Young shared that the American Medical Association (AMA) wellness survey has ended, and she anticipates having results by the February Board meeting. The MSEC voted on a tentative budget for 2024.</p>

IV. Consent Items A. Approval of Resolution to Appoint Kelli Clifton Ogunsanya to the DHMP Board of Directors B. Approval of 2024 Compliance Plan, Code of Conduct, and Work Plan C. Approval of Nominations for 2024 Board Officers D. Approval of Pure Storage Contract E. Resolution to Approve the 2024 Operating and Capital Budget		<p>Mr. Tom Kim made a motion to approve the Resolutions to Appoint Kelli Clifton Ogunsanya to the DHMP Board of Directors. The motion was seconded and unanimously approved.</p> <p>Mr. Tom Kim made a motion to approve all remaining items on the consent calendar, the motion was seconded, and the remaining consent calendar items were unanimously approved.</p>
V. New Business A. Strategic Plan Update B. Executive Leadership Update	<p>Pam Nicholson</p> <p>Donna Lynne, DrPH & Senior Leadership Team</p>	<p>Ms. Pam Nicholson provided an update on the Strategic Plan. She briefly shared the nine (9) strategic initiatives which will impact Denver Health’s three-year Vision of Trust. Ms. Nicholson reviewed the Three-year Strategic Plan and asked the board for approval. Ms. Dean asked for a motion to approve the Three-year Strategic Plan. The Motion was seconded and unanimously approved.</p> <p>Dr. Donna Lynne, herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne reported that Denver Health is seeing an increase in uncompensated care and patients who are migrants. She reported that we received several awards for the School Based health clinics and Transforming Health by Reducing inequities for the Vulnerable (THRIVE). Ms. Kris Gaw reported briefly on the DaVinci robots that were previously approved by the board. The first Robotic surgery at Denver Health is scheduled for March 14, 2024. She also updated the board on the progress of the Westside Clinic construction project. Dr. Connie Savor Price reported that in 2023 DH has reduced the out-of-service areas uncompensated care cost by \$5 Million from 2022. Natalie Nicholson, Asst. Chief Nursing Officer and providing the report in the absence of Chief Nurse Dr. Kathy</p>

		<p>Boyle, shared that that the Surgical ICU was again awarded the Silver Beacon Award for Excellence. Dr. Read Pierce reported that the Target Zero Initiative is on track to yield the best results since it was implemented. CDPHE visited in December for on-site review in response to two complaints. Ms. Amy Friedman briefly shared updates on Patient Experience Surveys and Workforce Safety. Dr. Abraham Nussbaum briefly updated the board on the Office of Health Equity, Office of Education, and the Office of Research. Dr. Bob Belknap reported that the Public Health Institute has been vaccinating hundreds of migrants in partnership with community-based organizations. The Institute also developed a racial equity framework that will be fully implemented in 2024. Mr. Sean VanBerschot reported that the Foundation has raised \$20.5 Million which exceeds this year’s fundraising target of \$17 Million. The Foundation also raised \$5M to meet the Kaiser Challenge in November, which counts towards the total amount raised of \$20.5 Million. Mr. Greg McCarthy reported that the annual enrollment for Medicare Advantage membership is at 5,100 members.</p>
C. State of the Department	Dr. John Curtin	<p>Dr. John Curtin reported on the state of the OB/GYN Department. The department has 17 FTE OB/GYN’s and to date in 2023, made 3,786 deliveries. Dr. Curtin briefly reported on the OB Care Navigators and Labor and Delivery hours on Advisory. OB/GYN achieved “Standard” in 5 of Leapfrog’s Maternity metrics and a “Considerable Achievement” in their High-Risk Delivery Metric, and also received the 5 Ribbon award in Newsweek’s Best Maternity Hospitals of 2023.</p>
D. 10 Minute Break		
E. Quality Update	Dr. Read Pierce	<p>Dr. Pierce presented on the state of Quality in Healthcare. He discussed the evolution of the quality framework and the methods and measures used to evaluate the success of Quality of</p>

		Care and Patient Safety. The Lown Institute identified Denver Health as one of the most “Socially Responsible U.S. Hospitals.”
VI. Community and Board Member Reports		
A. Finance, Audit, and Compliance Committee	Tom Kim/Ansar Hassan	Mr. Ansar Hassan briefly discussed the financial trends in November. There was a brief discussion of the 2024 Forecast Changes. In November, Denver Health had 77 days cash on hand and anticipate ending the year with 80-85 days cash on hand.
B. Quality, Safety, and Service Improvement Committee (QSSIC)	Frank deGruy, M.D./Read Pierce, M.D.	Dr. deGruy shared that the committee saw presentations from Mr. Sharif Abdelhamid on Patient Experience Data and from Ms. Emma Paras on Emergency Management
C. DCHS	Patti Klinge	Ms. Klinge reported that Dr. Abraham Nussbaum and Ms. Sarah Meadows reported on ACGME and Teaching Healthcare Residencies. Dr. Lara Penny also provided an update on Family Medicine.
D. Human Resources Committee	Patti Klinge	Ms. Klinge had no report.
E. Research and Education Committee	Dean Eli Provencio-Vasquez, RN, PhD. / Abraham Nussbaum, M.D.	Dr. Nussbaum shared that the committee discussed the offsite strategic plan for the office of academic affairs and the strategic vision which aligns with the larger Denver Health mission.
F. Chair’s Report	Pia Dean	Ms. Dean reminded attendees that the Gala is April 6, 2024, and encouraged board members to be involved and supportive.
VII. Executive Session		
A. CEO Matters		Ms. Klinge made a motion at 4:16p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other
B. Litigation Update (As Needed)		
C. HR/Personnel Matters		
D. Sustainable Funding Task Force Matters		
E. Executive Compensation		
F. Board Only Deliberation		

		<p>laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. Section 24-72-204 (3)(a), (4), and (13). The motion was seconded, and the motion passed unanimously.</p> <p>The board then came out of executive session at 5:15 p.m.</p>
VIII. Adjournment	Pia Dean	<p>The meeting adjourned at approximately 5:15 p.m.</p> <p>Katherine Marinelli transcribed the meeting. Enid A. Wade and Patti Klinge reviewed the minutes.</p> <p></p> <p>Enid A. Wade Secretary</p>
		<p>I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.</p> <p></p> <p>Enid A. Wade Secretary</p>