



**DENVER HEALTH™**

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Denver Health and Hospital Authority Board Meeting  
MEETING MINUTES

601 Broadway, 9<sup>th</sup> Floor Conf Rm  
Thursday, June 27 2024  
1:30 p.m. – 4:45 p.m.

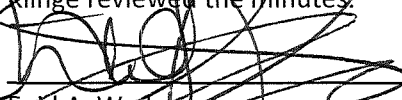

Board of Directors	Staff	Staff	Guests
<b>Present: In Person Unless Otherwise Stated</b>	Donna Lynne, DrPH.	Crystal Potter Rivera	Brett Leggett, M.D.
Patti Klinge	Bob Belknap, M.D.	Enid Wade	Gina Glockner
Frank deGruy, M.D.	Kathy Boyle, RN, Ph.D	Heather Young, M.D.	
Doug Friednash	Steve Federico, M.D.	Katherine Marinelli	
Pia Dean ( <i>Via Webex</i> )	Amy Friedman		
Jim Chavez	Kris Gaw		
Tom Kim	Simon Hambidge, M.D.		
Kathy Nesbitt	Romana Hasnain-Wynia, Ph.D		
Dean Eli Provencio-Vasquez, R.N.	Ansar Hassan		
	Amy King		
<i>Absent</i>	Greg McCarthy		
Hollie Velasquez-Horvath	Jacque Montgomery		
Lily Cervantes, M.D.	Abraham Nussbaum, M.D.		
Danielle Shoots	Read Pierce, M.D.		
	Connie Savor Price, M.D.		

Agenda Topic	Responsible Person (s)	Status/Comments
<b>I. Call to Order and Preliminary Matters</b> <b>A. Approval of May 23, 2024, Meeting Minutes</b>  <b>B. Conflict of Interest Disclosure Statement</b>  <b>C. Key Personnel Updates</b>  <b>D. Public Comment</b>  <b>E. Video Highlights</b>	Patti Klinge	<p>Ms. Patti Klinge, Chairperson, called the meeting to order at 1:30 p.m. Mr. Doug Friednash made a motion to approve the minutes, the motion was seconded and approved unanimously.</p> <p>Ms. Klinge requested disclosure of any conflicts of interest. No conflicts were disclosed.</p> <p>Ms. Gina Glockner, Deputy General Counsel was introduced to the board.</p> <p>No public comment was provided.</p> <p>A video was shown on Denver Health School-Based Health Center in Montebello Middle School. The video reflected that Denver Health has 19 School-Based Health Centers and provides well-child visits, dental, sick visits, behavioral health visits and more.</p>
<b>II. Medical Staff/Quality</b> <b>A. Medical Staff Appointments</b>  <b>B. Medical Staff Executive Committee (MSEC) Update</b>	Heather Young, M.D.  Heather Young, M.D.	<p>Dr. Heather Young reported 43 new applicants for appointments, 86 reappointments, 10 physicians leaving the medical staff, and 6 physicians requesting robotics privileges. Mr. Tom Kim made a motion to approve the requested appointments to the Medical Staff and privileges was made and seconded, and the motion was unanimously approved.</p> <p>Dr. Young shared that July is a very busy time for the Medical Staff Office.</p>
<b>III. Consent Items</b> <b>A. Approval of the CU House Staff Contract</b> <b>B. Approval of Naming of the Family Conference Room in Pavilion M, 4<sup>th</sup> Floor</b>		<p>Dr. Frank deGruy made a motion to accept all items on the consent calendar. The motion was seconded and unanimously approved.</p>

<p><b>C. Levi, Ray &amp; Shoup Contract Renewal</b>  <b>D. GE Precision Healthcare Contract Renewal</b></p>		
<p><b>IV. New Business</b>  <b>A. Executive Leadership Update</b></p>	<p>Donna Lynne, DrPH &amp; Senior Leadership Team</p>	<p>Dr. Donna Lynne, herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne shared a story of a patient who had suffered a heart attack. Dr. Lynne briefly reported on the activities involving city council relating to referring a tax measure to the ballot benefitting Denver Health, and she also provided a summary of State Legislative Issues. The 2025 budget will be affected by the tax initiatives that are on the November ballot. Denver Health earned an "A" in Social Responsibility on the 2024-2025 Lown Institute Index. Ms. Kris Gaw reported that Denver Health held a ribbon cutting ceremony on June 10<sup>th</sup> for the launch of Robotic Surgery, and the first robotic case was on June 19<sup>th</sup>. The schematic design for the Westside Clinic re-build is 50% completed. Ms. Gaw also shared that over 300 Denver Health EMTs and Paramedics trained on therapeutic reconciliation between community members and first responders as a part of the partnership with the Naloxone Project. Dr. Connie Savor Price briefly reported on the ongoing discussions to extend and enhance the partnerships with the School of Medicine. Dr. Savor Price also reported that recruiting for the Chair of OB/GYN has started and that Dr. Ashesh Thaker will be the interim Chair of Radiology starting on August 2<sup>nd</sup>. Dr. Kathy Boyle reported that DH Nursing has reduced agency/traveler RN's down to 40 RNs. Dr. Boyle also reported that the American Association of Critical Care Nurses (AACCN) conference will be focusing on Denver Health's Biocontainment unit and Kelly Medero presented on Charge Nurse Development. Dr. Read Pierce shared the Joint Commission reported no findings from the May 30, 2024 site visit. Dr. Romana Hasnain-Wynia reported that the Office of Health Equity established the Health Equity Advisory Council, the Office of Education welcomed 55 new residents and fellows sponsored by DH programs, including 4 in the</p>

		<p>first Family Medicine residency class. The Office of Research had several publications in May which appeared in peer reviewed literature. Ms. Crystal Potter Rivera provided a brief update on the Comprehensive Campaign: as of June 13<sup>th</sup>, \$3.3 Million in cash and pledges had been raised towards the 2024 goal. The Westside Capital Campaign received the final report from the feasibility study. The next Foundation Gala will be in the fall of 2025. Mr. Greg McCarthy reported that the rate for Medicaid Choice will increase starting July 1<sup>st</sup>. The Medical Plan has a YTD Operating Income loss of \$7.6M.</p>
<p><b>B. State of the Department</b></p>	<p>Brett Leggett, M.D.</p>	<p>Dr. Brett Leggett provided a presentation on the State of the Department of Inpatient Pediatrics. Dr. Leggett reported that the department has 85 Peds-Specific Nurses, 18 Core Physicians, 12 Physicians from other departments, 9 APPs, and 6 Child Life Specialists. Inpatient Pediatrics consists of: Well-Baby Nursery, Pediatrics Intensive Care Unit (PICU), Child Life Program, Peds Neurology, Level III NICU, and Acute Care Unit.</p>
<p><b>C. HR Transformation</b></p>	<p>Amy King</p>	<p>Ms. Amy King presented on how the Human Resources Department is transforming at Denver Health. Moving the department from an administrative focus to a Consultative and Strategic Focus will help increase communication and transparency to the organization. Ms. King also reported that an employee engagement survey will be going out in July. This survey will help improve employee and provider engagement and create a collaborative partnership between HR and the organization. Ms. King briefly reported on Turnover rates and which areas account for the increase in turnover.</p>
<p><b>D. Annual Review of Duties and Obligations of DHHA Board Service</b></p>	<p>Enid Wade, J.D.</p>	<p>Ms. Enid Wade presented the board with a refresher on best practices and what the board’s role is in the organization. Although the Board is not responsible for day-to-day management, their work includes serving as advocates for the mission of the organization.</p>

<b>V. Community and Board Member Reports</b>		
<b>A. Finance, Audit, and Compliance Committee</b>	Ansar Hassan	Mr. Ansar Hassan, Interim CFO, briefly discussed the financial trends in May, and stated that Denver Health saw a loss of \$2.4 million. Expenses are still higher than budget, and efficiency targets are not being met. Outpatient surgeries are down 2.5%. Operational Efficiency Targets that have been implemented are Travel and Food Reduction, Therapy and imaging services co-pay, and PCP visits co-pay, etc. Mr. Hassan also briefly reported on Supply Chain Tactics and reduction of costs.
<b>B. Quality, Safety, and Service Improvement Committee (QSSIC)</b>	Frank deGruy, M.D.	Dr. deGruy shared that the committee saw presentations from Mr. Kris Sharp on the Environment of Care Annual Report, Ms. Haddas Lev and Ms. Kristine Gaw on Managing Telehealth, and Dr. Daniel Kortsch presented on Nabla AI Pilot. Dr. Allison Sabel also briefly reported on how Epic and Informatics supports Quality and Safety.
<b>C. Community Health Services</b>	Pia Dean	Dr. Simon Hambidge reported that the committee saw a presentation from Cannon Design who are working on the design for the Westside Clinic renovations. Dr. Lara Penny presented an overview of the Family Medicine Department and the refugee clinic at the Lowry location.
<b>D. Nominating and Governance Committee</b>	Doug Friednash	Mr. Doug Friednash reported that the committee completed its annual review of the DHHB Bylaws. Mr. Friednash encouraged the board to think of potential candidates to serve as board members, so that in anticipation of having a vacancy, we have a list.
<b>E. Research and Education Committee</b>	Dean Eli Provencio-Vasquez	Dean Eli Provencio-Vasquez reported that the committee saw presentations from Dr. Romana Hasnain-Wynia and Ms. Amanda Breeden on an update of Office of Research Strategic Plans. Dean Provencio-Vasquez briefly reviewed each mission of the Offices of Academic Affairs, Research, Education and the overall mission of Denver Health.

<p><b>F. Chair's Report</b></p>	<p>Patti Klinge</p>	<p>Ms. Klinge expressed thanks to board members for continued support.</p>
<p><b>VI. Executive Session</b></p> <p><b>A. CEO Matters</b>  <b>B. Litigation Update (As Needed)</b>  <b>C. HR/Personnel Matters</b>  <b>D. Board Only Deliberation</b></p>		<p>Mr. Kim made a motion at 3:58 p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4)(a), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. Section 24-72-204 (3)(a), (4), and (13). The motion was seconded, and the motion passed unanimously.</p> <p>The board came out of executive session at 5:30 p.m.</p>
<p><b>VII. Adjournment</b></p>	<p>Patti Klinge</p>	<p>The meeting adjourned at approximately 5:30 p.m.</p> <p>Katherine Marinelli transcribed the meeting. Enid A. Wade and Patti Klinge reviewed the minutes.</p> <p>  Enid A. Wade  Secretary</p>
		<p>I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.</p> <p>  Enid A. Wade  Secretary</p>